



PACIFICORP

Reducing Greenhouse Gas Emissions

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Environmental Policy*

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About PacifiCorp

- ◆ 1.5 million customers
 - Oregon, Utah, Wyoming, Washington, Idaho and California
- ◆ Owned by ScottishPower
- ◆ 8,200 MW of power generation
 - Predominantly coal
 - Growing gas portfolio
 - Push for more renewables

About Regulated Utilities

- ◆ We are obligated to serve customers reliably and as cost-effectively as possible
- ◆ As a monopoly, we are overseen by public utility commissions
- ◆ As a result, most of our actions require approval by PUCs for cost recovery
- ◆ Thus, we cannot act unilaterally without PUC approval
 - This makes us different from many companies in setting internal policies

The ScottishPower Connection

- ◆ Our UK colleagues face real regulations on greenhouse gas emissions and renewable energy
 - Lots of thought and work going into reducing emissions in the generation fleet and tracking policy developments in UK and European Union
- ◆ In the US, we face federal disinterest and mild state interest in tackling emissions
 - U.S. Congress moving slowly
 - Oregon and Washington have plant siting laws
 - Other states, such as California and Massachusetts, are setting limits on vehicles and power plants
- ◆ Nevertheless, climate change can translate into financial risk since regulations can materialize in the future
 - The UK experience shows that even after 2 decades of Thatcher and Major, regulations can suddenly happen when you least expect it!

Our Climate Strategy

- ◆ Planning
 - Incorporate carbon risk value in our resource modeling
- ◆ Procurement
 - Apply carbon risk value to bid evaluations in our RFPs for new generation
- ◆ Accounting
 - Joined California Climate Action Registry
- ◆ Policy
 - Support well-crafted policies that mitigate emissions growth
 - ▶ Renewables
 - ▶ Efficiency
 - ▶ Offsets
 - ▶ GHG Accounting

Incorporating Climate Change into Planning

- ◆ Integrated Resource Plan: 10-yr, least-cost plan
- ◆ We included \$ adders for CO₂ plus NO_x and SO_x
 - CO₂ is a challenge since there are virtually no regulations to reference
 - Worries that a wrong estimate could lead to financial penalties from our regulators
 - ▶ But is the alternative - \$0/ton - better? We thought “no”
 - Extensive process - consulted experts, environmental representatives, internal managers
 - Settled on \$8/ton of CO₂ starting in 2009

Clean Energy in Our 10-Year Procurement Plan

- ◆ 4,000 MW of new resources
 - 1,400 MW of renewables (wind, geothermal)
 - ▶ 340,000 homes
 - ▶ Will require “learning by doing” for integrating intermittent wind into our grid
 - 450 aMW of energy conservation
 - ▶ 330,000 homes
 - Other resources will be fossil fuel
 - ▶ Balance between minimizing environmental risk and providing low-cost power to customers
- ◆ Contingent on bids from developers that meet our price requirements

Comments on the Plan

- ◆ “...the most sophisticated and most consequential IRP that has been prepared in the region in the last five to 10 years.”
 - Natural Resources Defense Council
- ◆ “This is one of the most impressive integrated resource plans I've seen.”
 - Oregon Office of Energy staff
- ◆ “PacifiCorp is really leading the way.”
 - Renewable Northwest Project
- ◆ Everyone (environmentalists, industrial customers, etc.) recognizes elements they do not prefer in the plan - which probably means we're doing something right...
- ◆ The commenters above recognize that a plan does not equal implementation - we all have a lot more work to do...

Tracking emissions

- ◆ Important to establish common rules on counting GHGs
 - Avoid accounting games
 - Helps build a foundation for early action credit and offsets
- ◆ We currently report GHG emissions in Environmental and Social Impact Report
 - http://www.scottishpower.plc.uk/pages/aboutus_environment
- ◆ We have joined the California Climate Action Registry
 - Derived from WRI/WBCSD standards, CCAR should reflect emerging global norms for GHG accounting
 - Registry to focus on both owned generation and purchased power
 - Currently working together to set detailed rules on data certification, emissions factors, T&D losses, etc.

Support Policies

- ◆ Supported a proposed federal renewable portfolio standard, requiring 10% of power to come from renewables in 2020
- ◆ Supported federal energy efficiency standards for appliances and equipment
- ◆ Engaged in West Coast Governors' Global Warming Initiative
 - Concerned about push for state-mandated CO2 limits
 - States ideally positioned to incent new, clean supply
 - CA, OR, and WA should share best practices
 - ▶ Regional Renewable Portfolio Standard?
 - ▶ Common efficiency standards?
 - ▶ Transportation pilots?
 - ▶ GHG Accounting?
 - ▶ Siting standard?

Challenges Are Stiff

- ◆ Demand for electricity is rising dramatically
- ◆ Supply trends are ambiguous
 - Long-term natural gas supply in question
 - Plentiful, low-cost coal available
 - Cost of wind has dropped dramatically
 - ▶ But will new wind farms be permitted by weekend urban liberals?
 - Are we facing a coal-renewables future?
- ◆ We see little national leadership
 - Many utilities are interested in policy certainty
- ◆ There's a need for further development of technology
 - Utilities typically underinvest in R&D
 - Federal government sending discouraging signals on willingness to deploy technologies in the marketplace

Other Utility Approaches

American Electric Power

- ◆ Largest CO₂-emitting utility in the US
- ◆ Faced intense pressure from shareholder groups, environmental groups, and now state AGs on criteria air emissions and greenhouse gas emissions
- ◆ Produced a study of McCain-Lieberman's impact on costs – proprietary modeling tool to weigh resource options
- ◆ Committed to “proactive” advocacy of “positive policy options”, including support for McCain-Lieberman
- ◆ Determined that modest GHG reductions can occur over coming years
- ◆ Reductions do not change investment plan to conventional pollutants
- ◆ Actively pursuing IGCC for its next round of coal investment

Texas Utilities

- Shareholders generally would be well served by reducing carbon dioxide.
- ◆ The time value of money and the likelihood that there would be sufficient time to adopt cost-effective measures
 - ◆ The likelihood that costs incurred in advance of mandatory controls would be absorbed by shareholders
 - ◆ The possibility that later advances in technology will reduce the cost of reducing carbon emissions
 - ◆ The current inability to target its activities to reflect the specific requirements
 - ◆ The inability to use the flexibility of the cap-and-trade program
 - ◆ The danger that early actions would decrease the number of initial allowances, effectively penalizing the company and its shareholders

For More Information

- ◆ Environmental and Social Impact Report

www.scottishpower.com/pages/aboutus_environment

- ◆ Integrated Resource Plan

www.pacificorp.com/Navigation/Navigation23807.html

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